

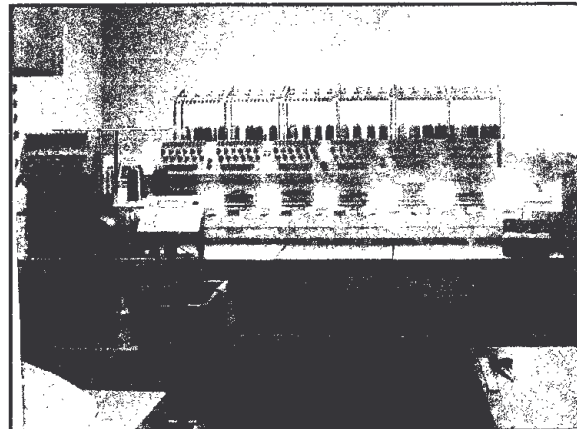
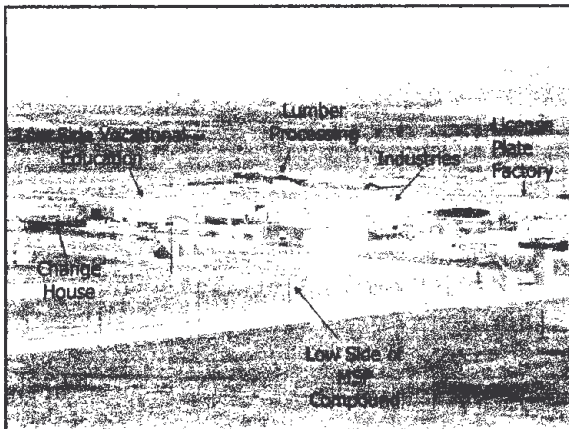
Department of Corrections

MONTANA CORRECTIONAL ENTERPRISES

Presented by Gayle Lambert, Administrator

One of the Seven Divisions within the Department of Corrections

- ❖ Administrative Services
- ❖ Community Corrections
- ❖ Montana State Prison
- ❖ Montana Women's Prison
- ❖ Youth Services
- ❖ Human Resources
- ❖ **Montana Correctional Enterprises**

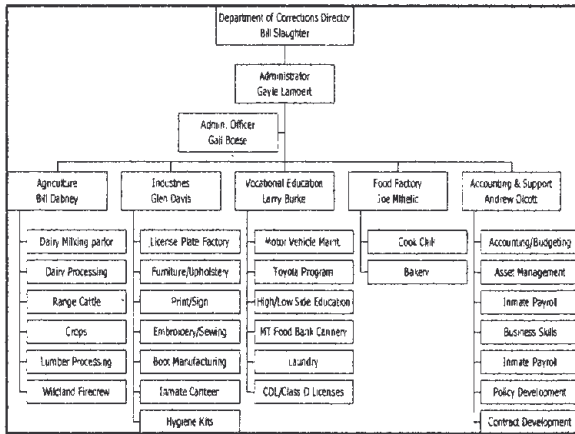


Mission Statement

Montana Correctional Enterprises provides employment and training opportunities to offenders, which enhances public safety, produces positive change in offender behavior, reintegrates offenders into the community and supports victims of crime.


Montana Correctional Enterprises Division Goals

- ❖ Maintain facility security and public safety
- ❖ Maintain high standards of safety for civilian and inmate workers
- ❖ Train inmates in a "real-world" work environment, teaching skills and work ethics
- ❖ Provide Industries, Food Factory, Ranch, Dairy, Canteen and Motor Vehicle programs that are self-supporting, and receive no general fund.
- ❖ Maximize the use of general funding in the License Plate Factory and Vocational Education programs.



MCE Operates Programs with the Following Funding Types

- ❖ Proprietary
- ❖ General Fund
- ❖ Special Revenue



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Propriety Fund Programs

- ❖ Self supporting
 - ❖ Similar to private business, revenues must cover all operating expenditures
 - ❖ Each individual proprietary program within MCE must be self-supporting
- ❖ General funding is not used to support proprietary fund operations
- ❖ Spending authority is authorized by the legislature vs. funding appropriated


General and Special Revenue Funds

- ❖ General Fund
 - ❖ License Plate Factory
 - ❖ All license plate revenues go through the Department of Revenue and are deposited into the general fund
 - ❖ Vocational Education
 - ❖ Classroom and lab instruction
 - ❖ Non revenue generating
- ❖ Special Revenue Fund
 - ❖ Canteen


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Current Programs

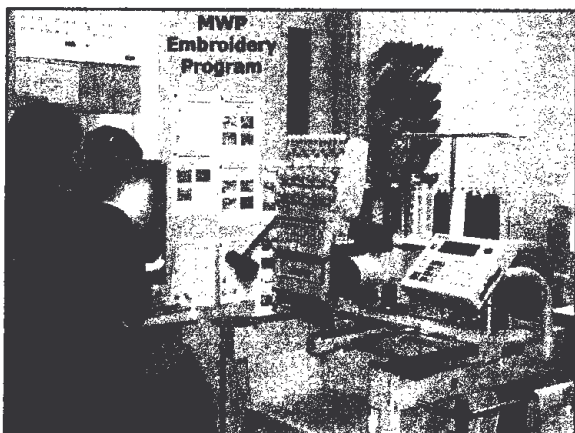
- ❖ Industries
 - ❖ Furniture/Upholstery
 - ❖ Print/Sign
 - ❖ Custom cowboy boots
 - ❖ Embroidery, sewing and braiding
 - ❖ Hygiene Kits
 - ❖ Prison Paws for Humanities
- ❖ Ranch and Dairy
 - ❖ Cattle and Crops
 - ❖ Milking Parlor and Processing Plant
 - ❖ Lumber processing
 - ❖ Canteen



- License Plate Factory
- Vocational Education
- Motor Vehicle Maintenance
- High and Low side education
- Laundry
- Food Bank
- Food Factory
- Cook Chll
- Bakery

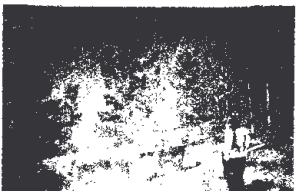



Custom Cowboy Boot Manufacturing



MSP/MCE Fire Crew

- Works in coordination with DNRC
 - Fighting wild land fires across Western Montana
 - Prescribed burns and tree thinning
- MSP and MCE Projects
 - Weed control, maintenance, specialty projects

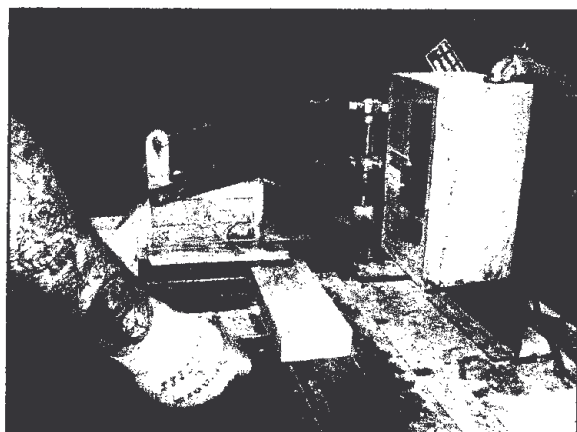
❖ **Community Projects**

- Spent 45 days in the communities during FY05 working on various civic projects

MCE Workers By Facility

- ❖ **Montana State Prison**
 - ❖ 1460 offenders
 - ❖ 340 working or training within MCE
 - ❖ 24%
- ❖ **Montana Women's Prison**
 - ❖ 265 offenders
 - ❖ 35 working or training within MCE (includes the Prison Paws for Humanities dog training)
 - ❖ 14%

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Why the Disparity

- ❖ Many of the programs at MSP have been in existence for 20+ years
- ❖ **Size of the facility/land**
 - ❖ 94 of the work assignments are on the Ranch and Dairy (28% of MCE workers)
 - ❖ Motor Vehicle Maintenance revolves around the Ranch and Dairy (29 workers – 9% of MCE)
- ❖ **Length of stay**
- ❖ **Number of inmates available for work or training assignments**

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What are we looking for in Programs at MWP

- ❖ Real world experience that will help to make the released offender independent
 - ❖ Job skills training
 - ❖ Work ethics
- ❖ Self-supporting – Revenues cover expenses
 - ❖ Industries type of programs
- ❖ Support from the General Fund
 - ❖ Vocational Education type of programs
- ❖ Long-term continuation
- ❖ Partnership with private companies
- ❖ Limited competition with the private sector

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What are we doing

- ❖ In the past six months we have been in contact with:
 - ❖ Mystery Ranch – Custom manufactured backpacks
 - ❖ Industrial Towel – Product packaging
 - ❖ SIMS Fishing – Custom fishing wader components
 - ❖ MSU-B College of Technology
 - ❖ Private Industry – Geospatial mapping, Golden Beetle
 - ❖ Montana School for Deaf and Blind
 - ❖ Braille, talking books
 - ❖ Montana Board of Cosmetology
 - ❖ Prison Facilities for sewing needs, i.e. towels, sheets, inmate clothing
 - ❖ Culinary Program utilizing current Food Service staff

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What have we done

- ❖ Montana Women's Prison
 - ❖ Duck call lanyards -- in the process of federal certification
 - ❖ Silk bows - Gainans
 - ❖ Embroidery
 - ❖ Purchased \$60,000 in equipment
 - ❖ Hygiene Kits
 - ❖ Purchased the equipment to start producing "heat transfer" clothing
 - ❖ Continued financial support for the Prison Paws for Humanities dog training program
 - ❖ Submitted a Carl Perkins Grant application for \$26,000 to start the Class D Driver's license program, which will expand into a commercial driver's license program.
 - ❖ Instructor Job Posting
 - ❖ Car for testing

Continued...

- ❖ Montana State Prison
 - ❖ Federally certified the Boot Manufacturing program
 - ❖ Continued operation of the Food Bank in partnership with the Montana Food Bank Network.
 - ❖ Produced over 1.1 million new issue license plates
 - ❖ Took over management of the Food Factory and inmate canteen programs
 - ❖ Completed the Dairy Milking Parlor Remodel
- ❖ Montana State Prison and Montana Women's Prison
 - ❖ Submitted a US Department of Education "Life Skills for State and Local Inmates" grant application to begin a Life Skills curriculum at Montana State and Montana Women's Prisons - \$388,000

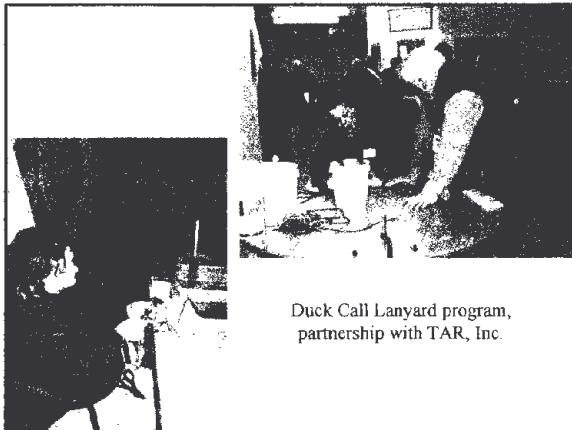
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Montana Women's Prison

Prison Paws for Humanities





Duck Call Lanyard program,
partnership with TAR, Inc.

Operational Constraints

- ❖ Inmates entering the MCE program are typically unskilled, unmotivated and have poor work habits.
- ❖ Constant interruptions to the work day, including court ordered programming (e.g. anger management, sex offender treatment), family or attorney visits, and infirmary calls.
- ❖ Constant inmate turnover
- ❖ Operating a self-supporting business within the constraints of a correctional setting, complicated by multiple layers of state regulations.
- ❖ Overcoming public perception of Prison Industries having an unfair labor advantage

Additional Constraints

- ❖ Security compliance, which always takes precedence over production
 - Inmate movement and counts
 - Tool and key control
- ❖ Facility design and space constraints
 - Inadequate space due to prison overcrowding
 - Location of available space and suitability for self-supporting programs
 - Raw material storage, truck access, etc.

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MCE Has a Positive Impact on the Montana Economy



Non-Direct Taxpayer Benefits



- ❖ Interest earned on MCE's cash reserve in the State Treasury reverts into the General Fund (over \$325,000 in the last three fiscal years).
- ❖ Since 1996, when the State Laundry was relocated to Montana State Prison, the general fund has realized annual savings in excess of \$150,000.

MCE Benefits...

- Montana Correctional Facilities
- Montana Business Communities
 - Vendors
 - Future Employers
- Montana Taxpayers
- Inmates

By...

- ❖ Providing programming which may not be available through general fund sources
- ❖ Reducing the number of officers needed to maintain order and security in the facility
- ❖ Aiding in the day-to-day management of inmate activities, reducing problems associated with inmate idleness
- ❖ Providing inmates a source of income to pay obligations while incarcerated
 - ❖ Child support
 - ❖ Court ordered fines
 - ❖ Crime victim's restitution
 - ❖ Hygiene items and personal needs
- ❖ Helping to reduce recidivism through the development of work ethics and job skills



Also By...

- ❖ Being a good neighbor to the communities that we have programs located in, by providing...
 - ❖ Land access for archery hunting
 - ❖ Tours to local organizations
- Providing cattle for Tri-County fair team penning and FFA Dairy education programs
- Purchasing goods and services in Montana in excess of \$4 million
- Providing 70 civilian jobs with total annual salaries and benefits in excess of \$3.2 million



MCE accomplished this while...

- ❖ Operating as self supporting, proprietary operations in the majority of the programs
- ❖ Providing security for the institution during the inmates working hours, saving general fund (taxpayer) monies.
- ❖ Providing inmates with vocational education and job skills training, which teaches specific job skills, work ethics and inmates feel pride in themselves for a job well done.
 - And....
- ❖ Providing quality products and services to our customers.

We do not employ inmates to build furniture, we build furniture to employ inmates.

**Working on the Inside....
Succeeding on the Outside**

Thank You for Your Time

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